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I. Definitions of Terms

**Content Area Supervisor:** A Northwest Missouri State University faculty member who teaches in the teacher candidate’s major content area.

**Cooperating School:** A public or private elementary or secondary school, which regularly uses Teacher Candidates in its program in agreement with Northwest Missouri State University.

**Cooperating Teacher:** A public or private school teacher who has a Teacher Candidate under his/her immediate supervision.

**Co-Teaching:** Two teachers (Cooperating Teacher and Teacher Candidate) working together with groups of students, sharing the planning, organization, delivery and assessment of instruction, as well as the physical space.

**Director of Educational Field Experiences:** The person who is charged with the direction and coordination of the student teaching program for elementary and secondary Teacher Candidates at Northwest Missouri State University.

**NW Dispositions Document (Dispositions):** Tendencies or beliefs that are conveyed or made public through observable behaviors.

**Educator Improvement Plan:** A form used to assist Candidates who are not meeting expectations in one or more criteria. The University Supervisor or Cooperating Teacher may develop an Educator Improvement Plan any time a deficiency is noted. The form is developed jointly with the Teacher Candidate.

**Teacher Candidate Eligibility:** In order for a Teacher Candidate to be eligible to student teach, he/she must: 1) be successfully admitted to the Professional Education Program and maintain criteria eligibility, 2) attempt initial Missouri Content Assessment (MoCA) certification examination, 3) Submit 30 diversity hours to the TESS Office, 4) pass background check, and 5) join the Student Missouri State Teacher Association (SMSTA).

**GIST:** Graduate Internship in Secondary Teaching

**Hubs:** Geographical areas with trained University Supervisors for student teaching placements.

**Missouri’s Educator Evaluation System:** As prescribed in the Missouri Standards for the Preparation of Educators (MoSPE), teacher candidates in their Clinical Experience are to be assessed using the Missouri Educator Evaluation System. The MEES is one component for Teacher Candidate’s certification. The following provides an introduction to the forms and a description of their use.

**MoCA – Missouri Content Assessment –** All teacher candidates will be required to attempt the appropriate initial certification, state-mandated content examination(s) (MoCA) prior to finalizing placement into student teaching.
**Payroll Form:** A form completed by the Cooperating Teacher in order to expedite payment of the stipend for working with a Teacher Candidate.

**Professional Semester:** A semester devoted exclusively to courses in teacher education and student teaching.

**Residency Practicum** – Elementary / SPED Teacher Candidates will participate in a residency practicum the semester prior to student teaching. The TC will be in the school four days per week (Monday – Thursday) to apply learnings to an authentic learning field experiences. TCs will enroll in course work during the residency practicum semester.

**Semester Program:** A period of time, usually one semester in length (sixteen or seventeen weeks), when a Teacher Candidate is assigned to student teach.

**Teacher Candidate (Candidate):** A student preparing to become a teacher participating in directed teaching under the guidance of an experienced, qualified teacher (Cooperating Teacher).

**Teacher Education Guidance Committee:** The guidance committee is a standing subcommittee of the Council on Teacher Education (COTE). The Teacher Education Guidance Committee develops and implements necessary policies. Due to the sensitive and confidential nature of the issue acted upon by this committee, the membership will be limited as follows: the president of COTE, the Assistant Director of Teacher Education, Chairperson of the Department of Professional Education (or designee), and the Director of Field Experiences. Other persons that may possess relevant information such as the student’s advisor, cooperating teacher, or university supervisor may be contacted on a case-by-case basis.

**TESS:** Teacher Education Student Services

**Triad** – Teacher Candidate, Cooperating Teacher, and University Supervisor.

**University Supervisor:** An individual appointed by Northwest Missouri State University to supervise and evaluate the work of Teacher Candidates and to assist public or private school teachers and administrators in working with Candidates. The final grade for the Teacher Candidate is given by the University Supervisor after consultation with appropriate school officials.

II. **Philosophy, Objectives, and Placement of Student Teaching**

**Philosophy**

Student teaching is an experience designed to bridge the gap in teacher education between theory and practice. It is a problem-solving process; a time for trying one's self in the role of a teacher. The self-knowledge and technical skills, which one acquires during the student teaching experience, should provide the prologue for a career-long process of professional development.
Objectives

The student teaching program should provide Teacher Candidates with an experience which will accomplish the following objectives:

1. Provide the Candidate with first-hand knowledge of professional educational standards, ethics, customs, and organizations.

2. Provide a context in which to develop, practice, and continually upgrade a personal repertoire of teaching skills in order to develop literacy throughout the curriculum. Working closely with an experienced teacher, the Candidate should formulate, for example, his/her own style of questioning, reinforcing, and correcting in ways which will promote student dignity and self-worth. Technique, such as brainstorming and cooperative learning, which serve to enhance student responsibility, should be encouraged.

3. Develop in the Candidate a familiarity with planning procedures, instructional strategies, assessment procedures, instructional materials and types of equipment, including technology, used in the school.

4. Establish a climate in which the Candidate is instrumental in encouraging students to become life-long learners, creative problem-solvers, and responsible adults in an ever-changing world while allowing the Candidate to demonstrate the knowledge, skills, and dispositions of an exceptional future teacher.

5. Allow the Candidate the opportunity to determine whether his/her personal attributes, desire to be a life-long learner, professional qualifications, and interest in teaching give the prospect of success as a career teacher.

6. Allow the Candidate to work with students from diverse backgrounds. These may include, but are not limited to, age, gender, ability, ethnic background, race, socioeconomic status, grade level, and cultural background.

7. Develop in the Teacher Candidate sensitivity to the school as a functioning social body. The Teacher Candidate should become aware of formal and informal school customs, the student group and its structure, and the relationship between the school and the community it serves.

Placement

The Northwest Office of Field Experiences works collaboratively with the Teacher Candidate (TC), the TC’s advisor, and the potential host school district to maximize the learning opportunities for the TC and meet the Department of Elementary and Secondary Education requirements for certification.

The Northwest Office of Field Experiences allows TCs to select a school district within a geographical hub (location):
1) Des Moines, IA/Central Iowa/SW Iowa  
2) Omaha, NE / Council Bluffs, IA  
3) Northwest Missouri / Central Missouri  
4) Kansas City MO / Kansas City KS

The School of Education strongly encourages Teacher Candidates to diversify their field experiences. Specifically Northwest Teacher Candidates should NOT return to their hometown/homeschool for student teaching.

Placements Abroad

1) Minimum Placement–12 weeks Domestic and 4 weeks Abroad

2) Supervision:
   a. The TC will be visited 4 times during the Domestic Experience by the Northwest Supervisor. Most importantly, summative observations will be completed by both the NW Supervisor and the Cooperating Teacher on the TC during the 12 week experience.
   b. The TC will be visited 1 times during the Abroad Experience by the Northwest Supervisor (virtually).
   c. The TC will be assigned to an Abroad classroom. The Team should work in collaboration with the development of lesson planning, instruction, student interaction, and other roles and responsibilities of the TC (Section III pages 8-10 of the Northwest Student Teaching Handbook).

3) The TC is required to be in attendance from Monday-Friday during the entire school day.

Placement While Under Contract (Hired Teacher of Record – TC as TOR)

   In the event a TC has been offered the opportunity to student teach, and concurrently be under contract (hired) by a school district, the following should occur:

1) The TC should notify the Assistant Coordinator of Field Experiences or the Director of Field Experiences as soon as possible.

2) The Team (Advisor, Faculty Member, Certification Officer, Assistant Coordinator of Field Experiences, and the Director of Field Experiences) will meet to determine if the opportunity is a good fit for the TC. The Team will make the decision. If necessary, the Team will meet with the TC to gather additional information.

3) The Director and the Assistant Coordinator of Field Experiences will meet with the TC to share the Team's decision.
a. Should the Team support the TC’s placement; an agreement will be
completed, signed, and placed on file.
b. Should the TC no agree with the Team’s decision, he/she may appeal to
the Teacher Education Guidance Committee (TEGC)

All decisions will be based on what is best for the Teacher Candidate (case
by case decisions will be made).

Requirements per Professional Education Unit

1) Students who plan to student teach must attend Call Back Student Teaching
Meetings during the semester immediately preceding the semester scheduled for
student teaching. The TC can find the meeting dates on the student teaching
website.

STUDENT TEACHING IS NOT AVAILABLE DURING THE SUMMER
SESSION.

III. Candidate Responsibilities

1. The Candidate shall know and use good professional ethics, including respect for
confidential information given to him/her.

2. The Candidate will accept the premise that the cooperating school is dedicated first
and foremost to the well-being of the students in attendance.

3. The Candidate will keep in confidence information which pertains to his cooperating
school, teachers, and pupils. Any criticisms or complaints will be made tactfully to
the Cooperating Teacher and/or University Supervisor. The Candidate will refrain
from discussing the attitudes and activities of students except on a professional
basis.

4. The Candidate will complete requirements for a Background Check prior to the first
day of student teaching and apply for substitute certification.

5. The Candidate will submit required forms
   a. “Student Teaching Schedule and Information Form” (first week) TK20
   b. “Special Education Verification” (if appropriate should be given to TESS office)

6. The Candidate is expected to be present every day the cooperating school is in
session. Your placement time period begins the 1st day you are with students.
Candidates are expected to return to campus two days during the course of the
student teaching experience to fulfill the obligation of the seminar. Other necessary
absences should be arranged in consultation with the Cooperating Teacher, building
Principal, and University Supervisor. The Candidate shall adhere to the school district
calendar.
7. The Candidate must realize that student teaching is a “full-time job” and is encouraged not to work during this time.

8. The Candidate is to be dressed appropriately, neat in appearance, and well groomed—remembering that certain informalities in dress are the privilege of the regular faculty members.

9. The Candidate should have established a high level of proficiency in his major subject field and in professional courses, and is expected to exhibit other professional qualities. The Candidate should learn to go through the proper channels in keeping with school policy; one should, for example, make a request for a field trip to the Cooperating Teacher first and then, acting upon this advice, go to the Department Head or Principal for approval. The line of authority will vary between schools.

10. The Candidate will respect the Cooperating Teacher as being an experienced, professional, and capable of guiding the directed teaching experience and will cheerfully accept suggestions for improvement. The University suggests that the Candidate and the Cooperating Teacher regularly plan together for instruction, assessment, and classroom procedures.

11. The Candidate will take advantage of the available opportunities to observe the Cooperating Teacher conduct a class, especially noting classroom management techniques that promote student self-worth.

12. The Candidate will use materials and methods, which are consistent with the philosophy and practices of the cooperating school. The Candidate should recognize that the cooperating school is acting in the capacity of a host, and that the Candidate is in the position of a guest in the school. Therefore, the Candidate should realize that the objective is to gain worthwhile experience in a living laboratory and not to attempt to remake the public school according to one's own philosophy. If the Candidate is not sure whether what he/she proposes to do is in violation of the school's policies, the matter should first be discussed with the Cooperating Teacher.

13. The Candidate will prepare lesson plans for each teaching activity (NWMSU recommends that the Cooperating Teacher and Candidate participate in joint planning for instruction). Lesson plans should be shared with the Cooperating Teacher far enough in advance of their use so that the Cooperating Teacher can have sufficient time to look them over and make suggestions for improvement. Check corresponding Section XII. 4. for further comments concerning lesson planning and Northwest Missouri State University requirements.

14. The Candidate will cheerfully accept various assignments that are given and will be prompt and efficient in carrying them out.

15. The Candidate will arrange times for the Cooperating Teacher to conduct at least five formal observations during the placement. The formative observation should be conducted every three weeks throughout the placement, and the summative
evaluation should be completed in the last two weeks of the placement.

a. The Cooperating Teacher will observe an entire lesson from the anticipatory set (engagement) to the achievement of closure (evaluation). The Cooperating Teacher should complete a formative observation every three weeks for a total of five formative observations. A summative observation will be completed toward the end of the semester (last two weeks).

b. Following the observation period, the Cooperating Teacher will complete the appropriate evaluative paperwork.

c. The Cooperating Teacher and Candidate will discuss the observed lesson and/or the evaluation.

d. When appropriate, an Educator Improvement Plan will be jointly completed by the Cooperating Teacher, the Candidate, and the University Supervisor. All parties will sign and receive a copy.

e. The content within the formative observation forms and the summative evaluation form will constitute the basis for a final grade, which will be assigned by the University Supervisor in consultation with the Cooperating Teacher.

16. The Candidate will arrange times for the University Supervisor to conduct at least five formative observations during the placement. In addition, a summative evaluation should be completed in the last two weeks of the placement.

a. The University Supervisor may or may not call the Candidate in advance to determine the most appropriate time for an observation.

b. In a scheduled observation, the Candidate will provide the University Supervisor with lesson plans. Textbook and other teaching materials will also be made available upon request.

c. The University Supervisor will observe an entire lesson from the anticipatory set (engagement) to the achievement of closure (evaluation).

17. The Candidate will arrange a time for the Content Area Supervisor to conduct a formative observation during the placement.

18. The Candidate will be available for conferences with the Cooperating Teacher, the Content Area Supervisor, and/or University Supervisor at convenient times.
19. The Cooperating Teacher and the University Supervisor will each complete an “Educational Candidate Disposition Inventory” form and submit it through the University's on-line data collection system TK20.

20. The Candidate is encouraged to complete the Student Teaching surveys through TK20.

IV. Cooperating Teacher's Roles and Responsibilities

The District shall appoint a Cooperating Teacher for each Teacher Candidate placed in student teaching. Missouri Department of Elementary and Secondary Education and Northwest Missouri State University regulations require that Cooperating Teachers meet the following criteria:

- The Cooperating Teacher shall be a full-time member of the District’s faculty.
- The Cooperating Teacher must have taught for a minimum of three years and have been employed by the District for at least one year.
- The Cooperating Teacher must be fully certified by the State in which they teach and teach in an area in which they hold current certification (Master's degree preferred).
- The Cooperating Teacher shall have achieved evaluation ratings of proficient (or its equivalency) or higher through the district’s evaluation system. The Cooperating Teacher shall be an exemplary professional educator.
- The Cooperating Teacher must approve of having a Teacher Candidate assigned to them.

Supervising a Teacher Candidate is a very important responsibility. Many studies indicate that graduates of teacher education programs generally consider student teaching the most professionally relevant part of their training. Furthermore, they consider their Cooperating Teacher the most important person involved in training them to teach. This importance carries with it a great responsibility. The Candidate's future career - how he/she teaches, and even whether he/she teaches - may depend largely on you, the Cooperating Teacher.

1. The Cooperating Teacher should be prepared to give the Candidate a warm welcome and introduce the person to the classes in a manner, which is dignified and effective in establishing leadership status.

2. If applicable, the Cooperating Teacher should submit a completed Cooperating Teacher Payroll form to the Office of the School of Education (Brown Hall 200, NWMSU).

3. The Cooperating Teacher should have weekly contact with the University Supervisor. These communications can be in person, through email, text, or by phone.

4. The Cooperating Teacher should provide an atmosphere of emotional security and stability. The possibility that a Candidate will make some embarrassing mistakes is an
important cause of anxiety, which demands sympathetic understanding, helpful outlets, and suggestions from the Cooperating Teacher.

5. The Cooperating Teacher has the best opportunity of anyone concerned with the teacher education program to show to the Candidate the importance of thorough mastery of subject matter and to demonstrate the values, limitations, and adaptations of a variety of teaching methods in specific situations. This information can best be conveyed through use of the “co-teaching model” which includes joint planning.

6. The Cooperating Teacher should encourage the Candidate to put the best of theory into practice. This does not in any way imply that the Candidate should be encouraged to forget all of the theory taught during his/her college career.

7. The Cooperating Teacher must demonstrate a philosophy of educational discipline and classroom control, which supports the Candidate while allowing the Candidate to find his/her own methods with which to stand the test alone.

8. The Cooperating Teacher can do much by modeling and guidance to help the Candidate acquire the necessary poise in establishing an effective, professional relationship with fellow teachers, administrators, parents, and students.

9. The Cooperating Teacher may guide the Candidate in recognizing that subject matter gains its importance when it creates a desire to be a lifelong learner.

10. The Cooperating Teacher can make an outstanding contribution to the success of the future teacher by demonstrating that professional teaching calls for constant effort toward self-improvement.

11. The Cooperating Teacher must be prepared to give the Candidate frank and helpful criticisms throughout the directed teaching experience. Such comments as "fine," "good," or "fair," tell the student little or nothing about his/her progress.

12. The Cooperating Teacher is expected to make written observation notes and to meet with the Candidate at least weekly to discuss observations and suggestions. You may find it helpful to use the Formative Observation form to help direct conferences. The most critical point in supervision, the point where the supervisor either succeeds or fails in bringing about improvement in the Candidate's performance, is the supervisory conference.

13. It is required that the Cooperating Teacher will formally evaluate the Candidate’s
performance every three weeks during the placement (Sixteen week placement = 5 formatives and a Twelve week placement = 4 formatives). The Summative Evaluation should be completed near the end of the experience. The summative documentation will capture the TC’s performance at that point in time (usually toward the end of the placement period). A Dispositions Inventory must also be completed toward the end of the placement.
   a. The Candidate and Cooperating Teacher should select the most appropriate lessons for evaluation.
   b. Detailed notes should be taken during the observation period.
   c. Following the observation period, the Cooperating Teacher will adjourn to a private area to complete the Formative Observation Form.
   d. Sometime during that same day, the Cooperating Teacher will hold a conference with the Candidate to discuss the evaluation and make suggestions for improvement, if necessary.
   e. If needed, the Cooperating Teacher in collaboration with the University Supervisor will complete the “Educator Improvement Plan” jointly with the Candidate. All parties will receive a copy of the EIP.
   f. The University Supervisor will conduct a conference with the Cooperating Teacher to discuss the summative evaluation form. This is the basis for the final grade and certification for the Teacher Candidate.

14. Toward the end of the placement, the Cooperating Teacher will complete an “Educational Candidate Disposition Inventory” form.

15. The Cooperating Teacher will submit required paperwork to the University through the on-line data collection system TK20.

16. The Cooperating Teacher is encouraged to complete the Cooperating Teacher and TK20 surveys on their TK20 accounts toward the end of the semester.

The object of education is to prepare the young to educate themselves throughout their lives.

-Robert Maynard Hutchins

V. The University Supervisor’s Roles and Responsibilities

The University Supervisor functions in the student teacher program as the liaison between the University and the cooperating schools. His/her goal is to see that each Candidate is provided with the opportunity for rich and comprehensive supervised teaching experiences. To this end, the Supervisor works with both the Candidate and Cooperating Teacher, observing, consulting, discussing, and suggesting. The University Supervisor should have weekly contact with the Cooperating Teacher. This may be achieved through meetings, e-mail, texts, or phone conversations. Moreover, it is the responsibility of the University Supervisor to interpret for the cooperating school and Candidate the University policy regarding the
program. If any unusual supervised teaching practices or problems exist, they should be discussed with the University Supervisor. They should be brought up by whomever they concern; the Candidate, Cooperating Teacher, or administrator of the cooperating school. The University Supervisor strives to:

1. Establish and maintain good relationships between the University and cooperating schools. The first stop during any visitation should be in the school office.

2. Learn the philosophy, objectives, organization, mission and content of the cooperating school program.

3. Meet with Candidates and Cooperating Teachers to review the expectations of the University, the District, and those of the individual school buildings during student teaching.

4. Orient Candidates to the school environment in which they will do their student teaching and the processes to be used in the evaluation of their performance.

5. Guide the Cooperating Teacher to University resources for supervising a Teacher Candidate. Acquaint cooperating school personnel with the philosophy, knowledge base, objectives, organization, and content of the teacher education program. This includes providing information and support on the co-teaching model.

6. Work with University and cooperating school personnel in planning an appropriate program of experiences for Candidates. Establish availability to address needs of both the Teacher Candidate and the Cooperating Teacher.

7. Help the Cooperating Teachers and other members of the supervisory team understand, and hence improve, their performance in their supervisory role in the teacher education program.

8. Consult with Cooperating Teachers at least weekly to monitor the performance of Candidates and plan experiences that will lead to their greatest understanding, and therefore, to the improvement of their teaching.

9. Counsel with Candidates concerning problems of adjustment to their teaching role.

10. Evaluate the Candidate using a Missouri Educator Evaluation System (MEES).

a. Observe at least five Formative Observations during the semester (every three weeks).
   i. The University Supervisor may or may not call the Candidate in advance to determine the most appropriate time for an observation.
   ii. In a scheduled observation, the Candidate will provide the University Supervisor with lesson plans. Textbook and other teaching materials will also be made available upon request.
   iii. The University Supervisor will observe an entire lesson from the anticipatory set (engagement) to the achievement of closure.
(evaluation).

iv. Following the observation period, the University Supervisor will be provided with a private area to complete the appropriate evaluative paperwork.

v. The University Supervisor and Candidate will be provided with a private area for a conference where the lesson and/or evaluation form will be discussed.

vi. If appropriate, an “Educator Improvement Plan” will be jointly completed by the University Supervisor, Cooperating Teacher, and Candidate. All parties will sign it. A copy will be submitted to the University.

b. The Summative Evaluation will be completed toward the end of each placement.

c. The content within these documents will constitute the basis for a final grade, which will be assigned by the University Supervisor in consultation with the Cooperating Teacher.

11. The University Supervisor and Cooperating Teacher will each complete an “Educational Candidate Disposition Inventory” on the Teacher Candidate toward the end of each placement. The dispositions forms are submitted through TK20.

12. Conduct seminars or teach courses designed to supplement Candidate experiences.

13. Consult with cooperating school personnel on curricular, instructional and organizational matters when requested.

14. Cooperate with other University and school personnel in evaluating and refining the teacher education program.

15. Assist the Director of Educational Field Experiences in the assignment of Candidates and recommend reassignment when necessary.

16. University Supervisors are encouraged to complete TK20 scorer survey on their TK20 accounts toward the end of the semester.

VI. **The Content Area Supervisor’s Roles and Responsibilities**

The Content Area Supervisor functions in the student teacher program as a support for the K-12 and Secondary Teacher Candidates. His/her goal is to see that each Candidate is provided with the opportunity for rich and comprehensive supervised teaching experiences. To this end, the Supervisor works with the Candidate to observe, consult, discuss, and suggest. Content Area Supervisors responsibilities include the following:

1. Counsel with Candidates concerning problems of adjustment to their teaching role.

2. Provide support related to content area.

3. Evaluate the Candidate using a Missouri Educator Evaluation System.
A. Conduct at least one Formative Observation during each placement.
   i. The Content Area Supervisor may or may not call the Candidate in advance to determine the most appropriate time for an observation.
   ii. In a scheduled observation, the Candidate will provide the Content Area Supervisor with lesson plans. Textbook and other teaching materials will also be made available upon request.
   iii. The Content Area Supervisor will observe an entire lesson from the anticipatory set (engagement) to the achievement of closure (evaluation).
   iv. Following the observation period, the Content Area Supervisor will be provided with a private area to complete the appropriate evaluative paperwork.
   v. The Content Area Supervisor and Candidate will be provided with a private area for a conference where the lesson and/or evaluation form will be discussed.
   vi. If appropriate, an “Educator Improvement Plan” will be jointly completed by the University Supervisor and Cooperating Teacher with input from the Content Area Supervisor. All parties will sign the EIP. All parties will receive a copy of the EIP.

VII. Orientation for Candidates

The Candidate should assume initial responsibility for orientation to the school. It is recommended that the Candidate pay visits to the cooperating school prior to beginning student teaching.

Preliminary visits should be chiefly for the purpose of meeting the Principal and other members of the administrative staff, the Counselor, and the Cooperating Teacher. Visits will also help the Candidate become generally acquainted with the physical setting for student teaching. The Candidate’s initial contact in the cooperating school should be with the Principal.

1. The Candidate should be oriented to the school facilities and equipment, such as the gymnasium, lunchroom, copy machines, audio-visual materials, and equipment. Arrangements should be made for the supplies the Candidate will be permitted to use in his/her teaching. The Candidate is expected to use reference materials and library materials in teaching; therefore, it is necessary to be oriented to these materials, also.

2. Administrative procedures and policies should be defined clearly for the Candidate, as he/she is expected to adhere to them. The philosophy of education and recommended educational practices of the school should be pointed out explicitly to the Candidate in order to minimize and possibly eliminate any conflicts between school practices and the Candidate’s procedures.

3. The Candidate should have a general background of the community in order to better understand school problems, practices, and curriculum. Often the Candidate needs a better understanding of the people, merchants, public officials, and community resources.
4. The Cooperating Teacher and Candidate should strive to develop a positive relationship. Each should give background information about himself/herself to the other to help provide a foundation for a positive relationship and to aid in understanding the practices and procedures in the classroom.

5. The Candidate should be given a seating chart of the students in order to quickly learn the names of the students with whom he/she will be working. The Cooperating Teacher should provide opportunities for the Candidate to study background information about the students in his/her classes. This should include any special needs the student might have.

6. Many of the day-by-day tasks in the school and the classroom are handled routinely. The routine procedures may go unnoticed by the Candidate unless they are pointed out to him/her. The Candidate should be given ample opportunity to observe the Cooperating Teacher conduct the class as a means of orientation to his/her responsibilities as a teacher. Classroom instruction and leadership responsibilities should be shared with the Candidate as soon as appropriate.

7. If the planning that the Candidate must do for classes is to be meaningful, he/she should have an overview of the course planning for the year and should be informed as to the progress to date. The University recommends that the Cooperating Teacher and the Teacher Candidate participate in joint planning for instruction during the student teaching placement.

8. Although the Cooperating Teacher has discretion about using grades prepared by Candidates in evaluating pupil progress, the Cooperating Teacher should orient the Candidate to the school's policies on grading and reporting pupil progress. The Candidate should be given the essential experiences in evaluating and reporting pupil progress. This should not become busy-work by being assigned entirely to Candidates.

9. The extra-class duties of the Cooperating Teacher should be discussed with the Candidate, so that he/she may become acquainted with the nature of outside-of-class responsibilities.

10. One of the major purposes of the student teaching program is to provide the Candidate the opportunity to participate in the total program of the class—the extracurricular activities as well as the regular classroom procedures. The Candidate, therefore, should deem it a privilege to help the Cooperating Teacher (or another teacher) with an extracurricular assignment, such as sponsoring a class party or dance, or selling tickets for an athletic contest, etc. In like manner, with the permission of the school administrator, the Candidate should welcome the opportunity to attend faculty meetings, committee meetings, and board of education meeting.

11. As early in the student teaching experience as possible, the Candidate should attempt to become acquainted with other teachers in the building, assistant-principals,
librarians, guidance personnel, health services personnel, food service personnel, clerical staff, and the custodial staff. It is recommended that the Candidate establish many of these acquaintances during the first week of student teaching. After meeting personnel providing special services to the school, the Candidate should let them know he/she is interested in what they are doing by discussing their contribution to the total school program and by asking for suggestions.

VIII. Beginning Student Teaching

There is no prescribed length of time that a student should be in observation before he or she assumes instructional responsibilities. A Candidate, however, should never be given full responsibility in teaching for a long term until he/she has demonstrated a reasonable degree of competency through the part-time activities listed later in this section. Being confronted with a greeting such as, "How do you do, I am so glad you've come - you can take my second period class today," can be calamitous for a Candidate. Even the self-confident student rarely has the poise and competence to carry out planned instruction on the first or second day in the class.

On the other hand, it can be extremely frustrating to a Candidate to be assigned to the role of observer for an indefinite length of time. Ideally, the Cooperating Teacher and Candidate will follow the co-teaching model so the Candidate is seen as a “teacher” from the beginning of the placement. In the co-teaching model, the Candidate is an active partner with the Cooperating Teacher using the seven co-teaching strategies. The beginning strategies will utilize the Cooperating Teacher in the leadership position and the Candidate in a more supportive role.

During this time, the Candidate is becoming oriented to classroom practices and procedures, such as learning the names of students and becoming acquainted with the standards of discipline employed by the Cooperating Teacher. As a participant, he/she is becoming accustomed to being in control of the students, building rapport with the students, establishing a leadership role, and demonstrating competence to assume the role of leadership in the class. As the Candidate demonstrates competence in the classroom, he/she should have more opportunities to assume a leadership role in the classroom with the Cooperating Teacher providing support. The Cooperating Teacher and the Candidate should cooperatively plan instruction for their class.

In the Candidate's supporting role, the Cooperating Teacher may assign activities such as the following:

- collecting and returning written work
- acting as co-supervisor of laboratory work
- giving demonstrations
- giving assignments
- grading papers
• helping individual students
• keeping records
• making arrangements
• operating technology or audio-visual equipment
• operating office machines
• planning and teaching a particular phase of a day's lesson
• preparing bulletin boards
• preparing teaching materials
• previewing of a film and orienting pupils to the film
• acting as resource person; e.g., giving a report to students to enrich their learning on a particular topic
• reviewing for a test
• taking roll
• working with groups of students

The Cooperating Teacher is not obligated to provide the Candidate with experiences in all of the activities listed above. All of the suggested activities are not necessarily essential to the ultimate goal of full-time teaching; however, the Candidate should have increasing opportunities to be in control of the class before initiation into full-time teaching.

The role of the Candidate should continue to observe the Cooperating Teacher as they implement co-teaching models. Giving the Candidate control of the class for short periods of time and teaching for full class periods spaced over several days enables the Candidate and Cooperating Teacher to evaluate progress and to plan for future teaching experiences. Additionally, spacing the Candidate's introductory teaching experiences enables the Candidate to observe the Cooperating Teacher demonstrating the desirable practices and procedures from time to time.

IX. Suggested Time Schedule for Student Teaching

NOTE: Before planning student teaching activities, be sure to become familiar with information provided in this handbook.

The Director of Educational Field Experiences will utilize length of assignments in accordance with the best interest of Candidate and classroom students in terms of the progress of the Candidate.

Student teaching for undergraduate students will be 16 weeks. If more than one placement is required, it will be split in 12 week + 4 week increment.

Student teaching for graduate students will be 12 weeks.

X. Evaluation

A. Grading
The State of Missouri has developed the Missouri Teacher Standards to communicate the expectations for professional teachers in Missouri. University Supervisors and Cooperating Teachers are expected to use these standards as they evaluate and communicate with Teacher Candidates.

B. Missouri Teacher Standards and Indicators

The Missouri Teacher Standards convey the expectations of performance for professional teachers in Missouri. The standards are based on teaching theory indicating that effective teachers are caring, reflective practitioners and life-long learners who continuously acquire new knowledge and skills and are constantly seeking to improve their teaching practice to provide high academic achievement for all students. Thus these standards recognize that teachers continuously develop knowledge and skills. Therefore the Missouri Teacher Standards employ a developmental sequence to define a professional continuum that illustrates how a teacher’s knowledge and skills mature and strengthen throughout the career. Teaching professionals are expected to supply good professional judgment and to use these standards to inform and improve their own practice.

C. Evaluative Guidelines for Student Teaching

Final responsibility for evaluation rests with the University Supervisor, but he/she will customarily rely heavily upon the Cooperating Teacher’s recommendation. Along with the Missouri Teacher Standards listed above, the following descriptive guidelines are intended to provide the University Supervisor and Cooperating Teacher with a common frame of reference for Candidate evaluation.

D. Descriptive Guidelines for Grading

“A” (Proficient)
The Candidate consistently demonstrates proficiency in his/her student teaching experience. He/she is highly successful in creating conditions for optimal pupil learning and successfully demonstrates the ability to meet the performance criteria as described in the Candidate Level of the Missouri Teacher Standards and Dispositions.

“B” (Nearing Proficiency)
The Candidate often demonstrates proficiency in his/her student teaching experience. He/she is sometimes successful in creating conditions for optimal pupil learning and sometimes successfully demonstrates the ability to meet some of the performance criteria as described in the Candidate Level of the Missouri Teacher Standards and Dispositions.

“C” (Progressing)
The Candidate occasionally demonstrates proficiency in his/her student teaching experience. He/she is occasionally successful in creating conditions for optimal pupil
learning and occasionally demonstrates the ability to meet some of the performance criteria as described in the Candidate Level of the Missouri Teacher Standards and Dispositions. There is an Educator Improvement Plan on file, which has not been met.

“D” (Not Meeting Expectations)
The Candidate does not demonstrate proficiency in the student teaching experience. He/she is not successful in creating optimal pupil learning and does not demonstrate the ability to meet the performance criteria as described in the Candidate Level of the Missouri Teacher Standards and Dispositions. The Candidate needs additional training before being considered for employment as a classroom teacher.

XI. Reports

The following forms or reports must be submitted through TK20 (unless otherwise noted):

- The Candidate is required to complete the required Background Check prior to Student Teaching. See the Student Teaching website for additional information. This report is not submitted through TK20.

- If applicable, the “Cooperating Teacher Payroll Data Form” must be completed by the Cooperating Teacher and submitted to the Office of the School of Education (Brown Hall 200). This report may be emailed to steach@nwmissouri.edu or mailed.

- The “Student Teaching Schedule and Information Form” must be submitted by the Candidate during the first week of student teaching in TK20.

- If appropriate, the “Special Education Verification” form must be completed by the Candidate and submitted to the TESS office.

- “Formative Observation” forms are completed periodically during the placement by the Cooperating Teacher, the Content Area Supervisor, and the University Supervisor. They provide detailed feedback to the Candidate.

- The Cooperating Teacher and the University Supervisor each complete a “Summative Observation” documented on the Formative Observation Form toward the conclusion of the placement.

- “Educational Candidate Disposition Inventory” forms must be completed by the Cooperating Teacher and the University Supervisor at the end of each placement.
XII. Special Situations and Problems

1. Candidates assigned to Two Cooperating Teachers

   It is essential that the Candidate and Cooperating Teachers plan together as to
   when and where the Candidate will teach and observe.

   The Cooperating Teacher who has the Candidate for the greatest part of the
day (or in the morning if the distribution of the day is equal) shall assign all routine
extra-class assignments, such as homeroom. School clubs and organizational
meetings should be agreed upon mutually. The Candidate is expected to make
arrangements for regularly scheduled conferences with each of his/her Cooperating
Teachers.

2. Candidates Assigned to Laboratory Courses

   The term "laboratory courses" as used here involves pupil activity courses,
such as art, physical education, industrial arts, bookkeeping, and science
experimentation. A Candidate in laboratory courses has excellent opportunities for
part-time participation depending upon the nature of the course and the procedures
followed. In laboratory assignments the suggested schedule on pages 13 and 14
should be revised to fit needs of all concerned.

   A Candidate's experiences in laboratory courses should not be confined to
part-time participation, however, as it is essential to provide observation
opportunities as well as opportunities to have full responsibility for the supervising of
the learning experiences of the pupils. It is realized that because pupils are in the
laboratory part of the time, the number of days that the Candidate is in full control
or is observing will be limited.

3. Experiences That May Be Provided for the Candidate

   - activity supervision
   - anecdotal records
   - assembly programs
   - assessment
   - athletic events
   - attendance reports
   - audio-visual equipment
   - bulletin boards
   - child study
   - class party
   - class plays
   - clubs
   - community teachers' meeting
   - copying
   - curriculum meeting
   - district or state contests
   - dramatizations
   - evaluation of pupil progress
   - faculty luncheons
   - faculty study groups
   - faculty team meetings
   - field trips
   - fire drills
   - hallway supervision
   - health inspection
   - health records
   - playground duty
   - helping select textbooks
   - holiday programs
   - home calls
   - homeroom
   - in-service workshops
   - institutes
   - interest tables
   - individual instruction
   - library study
   - lunchroom duty
   - money collections
   - nurse visits
   - observations
   - office duty
4. Lesson Planning

The University recommends that the Cooperating Teacher and Candidate participate in joint planning for instruction (as suggested in the Co-Teaching Model). Whenever the Candidate is to have full control of the class, he/she should submit written lesson plans to the Cooperating Teacher prior to the class period when he/she will be teaching. The lesson plans should be submitted far enough in advance to allow the Cooperating Teacher to approve them or to make suggestions for improvement, and to allow for the time needed to make changes if necessary. The length of the teaching experience does not alter this requirement. Northwest Missouri State University recommends that lesson plans follow the models described.

5. Leaving the Candidate Alone in Class

The Cooperating Teacher should check with the school administrators for school policies concerning leaving the Candidate alone with the class; the University endorses school policies in this matter. Ideally, it is desirable for the Cooperating Teacher and the Candidate to work closely together in the classroom through co-teaching during most of the placement. It is suggested that the Candidate should be left alone only after he/she has demonstrated the ability to lead instruction and to control the environment. The amount of time that the Candidate is allowed to “solo” may increase as competence is demonstrated. Since the Cooperating Teacher is responsible for the students in classes, the teacher would not want to leave very often, for long periods of time, or early in the student teaching experience.

6. Cooperating Teacher’s Responsibility in Assuming Class Control

The Candidate should understand that interruptions are sometimes necessary. It is hoped, however, that a system has previously been established between the Cooperating Teacher and the Candidate so these interruptions will not diminish the perceived professional status of the Candidate. Some circumstances under which the Cooperating Teacher might intervene are when the Candidate is losing control of the class, is giving information which is not valid, is giving incorrect directions, or is not coping with behavioral problems.

Proper moves by the Cooperating Teacher might be to enter the class discussion and raise questions as a member of the class or to stand by the misbehaving child or group. The Cooperating Teacher may tactfully suggest a change in activity, interrupt to correct errors, or enrich the discussion with comments and keep control of the class until the end of the period. If the Cooperating Teacher has
encouraged the Candidate to participate when in an observer's capacity and the Cooperating Teacher has participated even though the Candidate had no problems, the Cooperating Teacher will discover that he/she is in a position to tactfully regain the control of the class at any time.

7. Attendance

Candidates are to be present all days that their cooperating schools are in session. They must attend professional development days, in-service days, etc. that their Cooperating Teacher is required to attend. Candidates are to follow the local school calendar. Absences are frowned upon and must be cleared by the Cooperating Teacher, building Principal and University Supervisor. In the case that days are missed (ex: sick days, snow days), if more than 3 missed days occur, they will need to be added to your total days at the end of your placement.

XIII. Deficiencies in Student Teaching

A. Timidity and Fear

The Candidate should not be rushed into major teaching responsibilities. Instead, he/she should be allowed to develop confidence through the minor activities, which have been suggested previously. Being aware of this difficulty and slowly extending the length of time in control of the class will enable the Candidate to build on strong points and overcome any feelings of inadequacy in front of the students.

B. Disorganization

Problems in instructional organization vitally affect the quality of teaching, which means that the Cooperating Teacher's guidance of a Candidate that is disorganized is extremely important to the Candidate's success. Under no circumstances should the Candidate be permitted to teach without first having lesson plans approved by the Cooperating Teacher - the lesson plans being detailed and in writing. The Candidate should plan carefully and in writing for both part-time participating activities as well as full-time teaching responsibilities. It is essential that the Cooperating Teacher hold conferences both before and after the Candidate has had control of the class. The Cooperating Teacher may find it necessary to teach more often to give the Candidate more time to plan for his/her teaching, and to observe well-organized plans in action.

C. Laziness

Regardless of outside work, other University responsibilities, personal problems, or excuses, student teaching demands a certain amount and quality of work. If the Candidate cannot or will not deliver, the Cooperating Teacher must protect the classroom program. The University Supervisor should be notified immediately and a joint effort made to alleviate the situation. The Cooperating
Teacher should feel free to put the Candidate in a role that is largely observational until the Candidate earns his/her right to direct the learning experiences of the pupils. University personnel take a dim view of Candidates who are not diligent in meeting all of their responsibilities in student teaching and reserve the right to remove a Candidate for one or more of the deficiencies if so documented by the Cooperating Teacher, University Supervisor and/or building Principal. The University Supervisor should contact the Director of Field Experience as deemed appropriate.

D. Non-Cooperativeness

Since one of the principal reasons for teachers being released from their position is failure in being cooperative, the importance of cooperation cannot be overemphasized. Although most Candidates are extremely cooperative, a few do fail in this trait and create problems in relationships between the Candidate and Cooperating Teacher. It is strongly recommended that an uncooperative Candidate be reported immediately to the University Supervisor, thereby allowing for a three-way approach to the problem. The University Supervisor should contact the Director of Field Experience as deemed appropriate.

E. Over-Confidence

The caution in respect to dealing with over-confidence is to make sure that it is over-confidence and not just a healthy degree of self-confidence. If one is actually over-confident, the trait may stem from either conceit or insecurity. In either event, the problem needs a team attack by the Cooperating Teacher, the principal of the school if available, and the University Supervisor. The Candidate must be made to realize that bluffing does not fool the students, and must also be made to understand the endless amount of planning and preparation necessary to quality teaching. Usually, the problem of over-confidence will be alleviated through conferences with the Candidate. If necessary, however, it may be well to turn the students loose and not intervene for a while. Then use frankness to point out the undesirability of this trait.

F. Poor Communication Skills

The University accepts the viewpoint that every teacher is a teacher of English and every Candidate is expected to perform at a satisfactory level. Only when a person is aware of grammatical errors can they be corrected, so they should be drawn to the Candidate's attention.

The use of the voice in teaching situations is a new experience for Candidates and even the most competent of them will probably need some guidance in the effective use of voice in teaching. The Candidate can gain confidence through observing the Cooperating Teacher in planned demonstrations.

Poor penmanship of a Candidate should be pointed out so that whiteboard demonstrations will become more effective. This includes writing large enough so that all the students can clearly read the words on the board. Candidates should edit
very carefully all handouts for grammatical errors, poor sentence construction, spelling, and penmanship if the material is not typed.

G. Tardiness and Absenteeism

Candidates are expected to be at the cooperating school at a specified time every day the cooperating school is in session. Students who have excessive absences and/or tardies are demonstrating a lack of maturity and appropriate action will be taken when awarding the student’s grade.

H. Termination of Placement

Northwest Missouri State University reserves the right to remove any Candidate from a situation in which the student’s performance is unacceptable due to inadequate supervision or circumstances which do not provide an environment conducive to a successful student teaching experience. Conversely, the University recognizes the right of the host school district to terminate a student’s placement at any time.

Regardless of the reason, if it appears a placement is inappropriate, the placement will be reevaluated through the cooperative efforts of the Cooperating Teacher, University Supervisor, and Director of Field Experiences. A recommendation regarding the placement will be made by the Director of Field Experiences to the Teacher Education Guidance Committee who has final jurisdiction governing all placements.

If it appears the student might succeed in another setting, an attempt may be made to seek another placement allowing the student to finish their student teaching experience during the current semester. If an attempt is made, and if a second placement is possible, in most cases it will necessitate extending the dates of the Candidate placement in order to meet course requirements. However, a second placement may be impossible.

It is important to note that all placement terminations are evaluated on an individual basis with no guarantee of an additional placement.

XIV. Contact Information

For additional information, please contact the following individuals:

- Student Teaching questions:
  Dr. Greg Rich, Director of Field Experience
  grich@nwmissouri.edu
  Phone: 660-562-1231
XV. Conclusion

Student teaching is one of the most valuable learning experiences in the sequence for the preparation of teachers. It can be made much more rewarding and meaningful by excellent cooperation, careful planning, and dedication. No rigid prescription may be devised to guarantee success in student teaching; however, there are basic principles and practices, which do encourage better results. This handbook is designed to increase the effectiveness of student teaching and make the reader aware of certain principles, which have proven successful.

The true test of a person’s ability in his/her chosen profession is his/her performance. The experience of working in a setting with on-the-job professionals is indeed the beginning of that test.
Appendix A
Parallel Lesson Plan (Foley 2001)

Title:

Time:

Materials Needed: (including integration of technology)

Lesson Objective(s):

Standards Addressed:

Before the Lesson:

Anticipatory Set (gain students’ attention):

During the Lesson (Procedure):

Instructional Input:

Present the content through a variety of instructional strategies such as lecture, discussion, group work, etc.; sequence the content logically.

As a teacher, I will .......

Model:

Provide models or examples, such as: using technically correct written and oral language, courtesy, listening skills, acceptance, project/product, etc.

Check for Understanding:

Plan for monitoring student understanding by seeing a variety of responses from varied students. This may be formative or summative, informal or formal.

Guided Practice:

Break down learning into manageable steps by providing examples, demonstrations, and guided practice to ensure student understanding.

Independent Practice:

After the Lesson:

Closure (summary):

Briefly review what has been accomplished, reinforce key concepts, and establish a frame of reference for the next lesson.

Follow up activities (may be done as homework):

Accommodations/Modifications

Accommodations are changes or alterations in any aspect of the instructional plan that do not substantially change academic level, performance criteria, or objective of instructional or tasks.

 Modifications are minor or significant changes in academic level, performance criteria, or objective of instruction or task to allow for student participation.

Terms in italics are the components of the Madeline Hunter Lesson Plan Model

Before, during and after reading activities (Betts, 1947)
Appendix B

5E Plan
(Foley 2001)

Learning Cycle

Chapter or Unit Topic: Grade
Level:
Learning Cycle Topic:
Big Idea or Broad Concept:
Show-Me Goals/ Standards/Frameworks:
National Science Education Standards:
Objectives Related to Big Idea/ Concept:
Materials Needed: (including integration of technology)
Lesson Objective(s):
Process Skills to be Used:
Vocabulary to be Introduced:
Engagement:
Purpose: To motivate, create interest, and foster curiosity. Make connections to prior knowledge.
Exploration Activity:
Manipulatives, demonstrations, brainstorming, analogies
Explanation:
Discuss activity / explain / introduce vocabulary / reading / videos (Check for understanding and modeling)
Elaboration Activity:
Apply, develop and extend the concept with inquiry or problem solving (performance task opportunity)
Formative Evaluation:
Should match behavioral objectives.

Evaluations (closure):

Accommodations/Modifications

Accommodations are changes or alterations in any aspect of the instructional plan that do not substantially change academic level, performance criteria, or objective of instructional or tasks.

Modifications are minor or significant changes in academic level, performance criteria, or objective of instruction or task to allow for student participation.

An Instructional Model: The Learning Cycle. BCSC expanded five-step learning cycle model.
### Appendix C

#### MEES Teacher Candidate Assessment Rubric

**Standard 1**

**Standard 1:** Content knowledge aligned with appropriate instruction. The teacher candidate understands the central concepts, structures, and tools of inquiry of the discipline(s) and creates learning experiences that make these aspects of subject matter meaningful and engaging for students.

<table>
<thead>
<tr>
<th>Level</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>The teacher candidate does not possess the necessary knowledge, therefore, the standard is not evident or is incorrect in performance.</td>
</tr>
<tr>
<td>1</td>
<td>Emerging Candidate: The teacher candidate is able to articulate the necessary knowledge, but does not demonstrate in performance.</td>
</tr>
<tr>
<td>2</td>
<td>Developing Candidate: The teacher candidate is able to articulate the necessary knowledge and demonstrates in performance with some success.</td>
</tr>
<tr>
<td>3</td>
<td>Skilled Candidate: The teacher candidate is able to articulate the necessary knowledge and effectively demonstrates in performance. Expected level of performance by the end of the student teaching semester.</td>
</tr>
<tr>
<td>4</td>
<td>Exceeding Candidate: The teacher candidate adapts and develops the lesson according to the teaching environment/student response (all descriptors in the skilled candidate (3) column must be met as well as at least one descriptor below):</td>
</tr>
</tbody>
</table>

- Provides no opportunity for students to process content.
- Shares incorrect information.
- Provides no evidence of addressing needed vocabulary and/or terminology for student understanding of content.
- Provides no evidence of planning for student engagement.

- Demonstrates an awareness of strategies to allow students to process content.
- Demonstrates an understanding of basic content.
- Plans to introduce vocabulary and terminology, but does not use strategies to enhance student engagement and responses.
- Plans for student engagement but no evidence of implementation.

- Provides students limited opportunities to process content.
- Conveys accurate information when teaching content.
- Introduces vocabulary and terminology necessary to understand content, but uses limited strategies to engage students.
- Inconsistently engages students in the content.

- Provides students with multiple opportunities to process the content.
- Conveys accurate content knowledge, relevant examples, and content-specific resources to engage students and support learning.
- Conveys vocabulary and terminology necessary to understand content and uses evidence-based instructional strategies to engage students.
- Consistently engages the majority of students in the content.

- Identifies low engagement and responds with strategies to increase engagement.
- Uses a variety of skillful questioning strategies to promote active participation and depth of student response.
- Facilitates a lesson in which every student in the class appears engaged for the duration of the lesson.
- Promotes students authentically using vocabulary and terminology relevant to the content.
Standard 2

**Standard 2: Student Learning, Growth, and Development.** The teacher candidate understands how students learn, develop, and differ in their approaches to learning. The teacher candidate provides learning opportunities that are adapted to diverse learners and support the intellectual, social, and personal development of all students.

<table>
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<td></td>
</tr>
<tr>
<td>4 - Exceeding Candidate: The teacher candidate adapts and develops the lesson according to the teaching environment/student response (all descriptors in the skilled candidate (3) column must be met as well as at least one descriptor below):</td>
<td></td>
</tr>
</tbody>
</table>

- Provides no evidence of differentiating content, process, product, or environment or shows no awareness of student differences.
- Describes strategies to differentiate and adjusts instruction based on student differences.
- Varies activities and strategies within a lesson but does not intentionally consider individual student differences represented in the classroom.
- Implements lessons that intentionally vary one or more of the following in order to address student differences: content, process, product, or environment.
- Adjusts strategies in the moment based on individual student needs.
- Uses individual student data or assessments to inform the selection and modification of strategies.
- Goes beyond food, holidays, and customs to acknowledge and explore deeper cultural expectations (sociolinguistics) and communication strategies (pragmatics) in classroom instruction and interactions.

- Provides no evidence of understanding students’ background knowledge and learning needs.
- Demonstrates understanding that some students may require differentiation based on cognitive, social, emotional, and physical needs.
- Uses evidence-based strategies for differentiation, though choices in strategies are not matched to some students’ needs and interests.
- Applies knowledge of individual students’ needs and interests by selecting a variety of evidence-based strategies, including any necessary accommodations or modifications.

- Provides no evidence of understanding students’ languages, family, culture, and community needs.
- Demonstrates understanding of students’ languages, family, culture, and community in planning.
- Affirms students’ languages, family, culture, and community during learning opportunities.
- Integrates understanding of students’ languages, family, culture, and community when selecting, creating, and facilitating learning opportunities.
## Standard 3

**Standard 3: Curriculum Implementation.** The teacher candidate recognizes the importance of long-range planning and curriculum development. The teacher candidate implements curriculum based upon student, district and state standards.

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</tr>
</thead>
<tbody>
<tr>
<td>Provides no evidence of learning activities with alignment to standards.</td>
<td>Plans for learning activities that are appropriately aligned to standards.</td>
<td>Implements learning activities aligned to standards.</td>
<td>Implements learning activities aligned to chosen standards and incorporates embedded formative assessment.</td>
</tr>
<tr>
<td>Provides no evidence of posting or mentioning the learning objectives during the lesson.</td>
<td>Posts the learning objectives but does not mention the objective during the lesson.</td>
<td>States the learning objectives so that some students are able to articulate the objective of the lesson.</td>
<td>Clearly conveys objectives in student-friendly language so that the majority of students are able to articulate the objective of the lesson.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Delivers lessons and assessments that illustrate a high degree of understanding of the intended standards.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Connects cross-curricular subjects and/or considers scope and sequence when implementing lessons.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Connects learning objectives to real world references to aid in student comprehension.</td>
</tr>
</tbody>
</table>

*Expected level of performance by the end of the student teaching semester.*
### Standard 4

**Standard 4: Critical Thinking.** The teacher candidate uses a variety of instructional strategies and resources to encourage students’ critical thinking, problem solving, and performance skills.

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<th>4-Exceeding Candidate: The teacher candidate adapts and develops the lesson according to the teaching environment/student response (all descriptors in the skilled candidate (3) column must be met as well as at least one descriptor below):</th>
</tr>
</thead>
<tbody>
<tr>
<td>● Demonstrates no awareness of the importance of students sharing ideas and generating possible solutions.</td>
<td>● Plans strategies to facilitate opportunities for students to share ideas and generate possible solutions.</td>
<td>● Uses strategies for some students to share ideas and generate possible solutions.</td>
<td>● Implements strategies in which most students convey their ideas or solutions through product or process.</td>
<td>● Facilitates student-centered lessons in which students discover for themselves the desired knowledge or skills, rather than relying on teacher-provided information.</td>
</tr>
<tr>
<td>● Provides no evidence of knowledge of importance of student analysis and discussion of problems and possible solutions.</td>
<td>● Plans strategies for analyzing and discussing problems and possible solutions.</td>
<td>● Creates opportunities for some students to analyze and discuss problems and possible solutions.</td>
<td>● Facilitates opportunities in which most students analyze and discuss problems and possible solutions.</td>
<td>● Provides opportunities for students to demonstrate creativity, engage in creative problem-solving, and develop curiosity through hands-on experiences.</td>
</tr>
<tr>
<td>● Provides no evidence of using questions that promote critical thinking.</td>
<td>● Plans to use questions that promote critical thinking.</td>
<td>● Uses questioning techniques that promote students’ critical thinking.</td>
<td>● Uses questioning techniques that result in most students providing answers reflecting critical thinking.</td>
<td>● Allows students to express their thoughts, feelings, insights, opinions, and attitudes (not just knowledge) through a variety of media.</td>
</tr>
<tr>
<td>● Provides no evidence of higher order thinking.</td>
<td>● Plans for higher order thinking.</td>
<td>● Uses strategies to incorporate higher order thinking.</td>
<td>● Consistently uses evidence-based strategies to promote higher order thinking.</td>
<td>● Provides opportunities for student thinking to delve into real-world topics, which address differing viewpoints, and allows students to respectfully justify their own opinion and solution to a problem.</td>
</tr>
</tbody>
</table>
**Standard 5**

**Standard 5: Positive Classroom Environment.** The teacher candidate uses an understanding of individual/group motivation and behavior to create a learning environment that encourages active engagement in learning, positive social interaction, and self-motivation.

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</tr>
</thead>
<tbody>
<tr>
<td>● Provides no evidence of classroom expectations that would contribute to a safe learning environment.</td>
<td>● Plans to communicate expectations to maintain a safe learning environment.</td>
<td>● Communicates expectations to students in advance, though may not consistently maintain these expectations throughout the lesson.</td>
<td>● Implements developmentally appropriate expectations to maintain a respectful and safe learning environment.</td>
<td>● Involves all students in creating a safe learning environment that respects differences and individual preferences.</td>
</tr>
<tr>
<td>● Displays a lack of awareness of how to build appropriate relationships with students.</td>
<td>● Describes strategies for building appropriate relationships with students.</td>
<td>● Fosters positive social interactions in the classroom.</td>
<td>● Maintains positivity in formal and informal interactions, which encourages students to actively engage in learning.</td>
<td>● Seeks feedback from students on his or her teaching, strategies, classroom, etc.</td>
</tr>
<tr>
<td>● Provides no evidence of strategies for monitoring student behavior and addressing disruptions.</td>
<td>● Explains strategies for monitoring student behavior and minimizing disruptions.</td>
<td>● Responds appropriately to classroom disruptions.</td>
<td>● Proactively uses varied classroom management strategies to minimize disruptions to the learning environment.</td>
<td>● Facilitates an environment that supports student self-monitoring to maximize instructional time and student learning.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>● Effectively uses varied management or organizational strategies to motivate students and minimize interference with classroom instruction.</td>
<td></td>
</tr>
</tbody>
</table>
### Standard 6

**Standard 6: Effective Communication.** The teacher candidate models effective verbal, nonverbal, and media communication techniques with students, colleagues and families to foster active inquiry, collaboration, and supportive interaction in the classroom.

<table>
<thead>
<tr>
<th>0</th>
<th>1-Emerging Candidate: The teacher candidate is able to articulate the necessary knowledge, but does not demonstrate in performance.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Provides no evidence of instructions in lesson plan.</td>
<td>Plans to provide instructions.</td>
</tr>
<tr>
<td>Provides no evidence of understanding the need to articulate expectations for student communication and interaction.</td>
<td>Plans to articulate expectations for respectful student communication and interaction.</td>
</tr>
<tr>
<td>Provides no evidence of understanding the need to articulate expectations for student communication and interaction.</td>
<td>Articulates vague expectations to students about respectful communication and interaction.</td>
</tr>
<tr>
<td>Uses volume, tone, inflection, or sight lines that negatively impact lesson delivery.</td>
<td>Displays self-awareness of the impact of volume, tone, inflection, or sight lines on lesson delivery.</td>
</tr>
<tr>
<td>Consistently includes distracting communication errors that interfere with meaning.</td>
<td>Includes communication errors that interfere with meaning.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>2</th>
<th>2-Developing Candidate: The teacher candidate is able to articulate the necessary knowledge and demonstrates in performance with some success.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Conveys instructions to students through verbal OR non-verbal cues.</td>
<td>Conveys clear instructions through verbal AND non-verbal cues or other communication strategies; follows up with students not understanding instructions.</td>
</tr>
<tr>
<td>Articulates vague expectations to students about respectful communication and interaction.</td>
<td>Articulates or models expectations for student communication and interaction with respect for diverse backgrounds or differing opinions.</td>
</tr>
<tr>
<td>Uses volume, tone, inflection, or sight lines that periodically impact lesson delivery.</td>
<td>Ensures volume, tone, inflection, and sight lines positively impact lesson delivery that is sensitive to the diverse needs of students, using resources as necessary.</td>
</tr>
<tr>
<td>Consistently includes distracting communication errors that interfere with meaning.</td>
<td>Uses communication that includes errors that do not interfere with meaning.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>3</th>
<th>3-Skilled Candidate: The teacher candidate is able to articulate the necessary knowledge and effectively demonstrates in performance.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Conveys clear instructions through verbal AND non-verbal cues or other communication strategies; follows up with students not understanding instructions.</td>
<td>Articulates or models expectations for student communication and interaction with respect for diverse backgrounds or differing opinions.</td>
</tr>
<tr>
<td>Articulates or models expectations for student communication and interaction with respect for diverse backgrounds or differing opinions.</td>
<td>Ensures volume, tone, inflection, and sight lines positively impact lesson delivery that is sensitive to the diverse needs of students, using resources as necessary.</td>
</tr>
<tr>
<td>Consistently includes distracting communication errors that interfere with meaning.</td>
<td>Uses communication that includes errors that do not interfere with meaning.</td>
</tr>
<tr>
<td>Consistently includes distracting communication errors that interfere with meaning.</td>
<td>Uses communication that includes errors that do not interfere with meaning.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>4</th>
<th>4-Exceeding Candidate: The teacher candidate adapts and develops the lesson according to the teaching environment/student response (all descriptors in the skilled candidate (3) column must be met as well as at least one descriptor below):</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adjusts communication and interactions to support individual student understanding.</td>
<td>Encourages students to develop effective speech qualities including volume, tone, and inflection or other effective communication techniques.</td>
</tr>
<tr>
<td>Consistently uses and fosters correct, effective verbal and nonverbal communication, including strategies to communicate with students whose first language is not Standard English or whose disability requires specific forms of</td>
<td>Ensures volume, tone, inflection, and sight lines positively impact lesson delivery that is sensitive to the diverse needs of students, using resources as necessary.</td>
</tr>
</tbody>
</table>

*Expected level of performance by the end of the student teaching semester.*
| Provides no evidence of culturally and linguistically appropriate communication, resources, or examples. | Plans for culturally and linguistically appropriate communication, resources, or examples. | Uses culturally and linguistically appropriate communication, resources, or examples. | Intentionally integrates and responds to culturally and linguistically appropriate communication, resources, or examples based on audience and context. |
### Standard 7

**Standard 7: Student Assessment and Data Analysis.** The teacher candidate understands and uses formative and summative assessment strategies to assess the learner’s progress and uses both classroom and standardized assessment data to plan ongoing instruction.

<table>
<thead>
<tr>
<th>Level</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>The teacher candidate does not possess the necessary knowledge, therefore, the standard is not evident or is incorrect in performance.</td>
</tr>
<tr>
<td>1</td>
<td>Emerging Candidate: The teacher candidate is able to articulate the necessary knowledge, but does not demonstrate in performance.</td>
</tr>
<tr>
<td>2</td>
<td>Developing Candidate: The teacher candidate is able to articulate the necessary knowledge and demonstrates in performance with some success.</td>
</tr>
<tr>
<td>3</td>
<td>Skilled Candidate: The teacher candidate is able to articulate the necessary knowledge and effectively demonstrates in performance.</td>
</tr>
<tr>
<td>4</td>
<td>Exceeding Candidate: The teacher candidate adapts and develops the lesson according to the teaching environment/student response (all descriptors in the skilled candidate (3) column must be met as well as at least one descriptor below):</td>
</tr>
</tbody>
</table>

- Provides no evidence of data from assessments to monitor the progress of students.
- Articulates the importance of collecting assessment data.
- Uses formative and/or summative assessment data to monitor the progress of the class as a whole.
- Uses formative and/or summative assessment data to effectively monitor the progress of individual students and the class as a whole.
- Analyzes trend data to respond instructionally, resulting in a positive impact on student learning.
- Uses multiple assessments to accurately monitor, analyze, and triangulate the progress of each student and the class as a whole.
- Supports students in creating and articulating progress toward goals.
- Uses formative assessment strategies to adjust mid-lesson instruction.

- Provides no awareness that formative assessments are needed to guide future instruction.
- Articulates the need to use formative assessment strategies to gather data on student understanding to guide future instruction.
- Uses some formative assessment strategies to partially gather data on student understanding and sporadically implements adjustments to plan future instruction.
- Uses formative assessment strategies to effectively gather data about student understanding and uses it to plan future instruction.
- Uses multiple assessments to accurately monitor, analyze, and triangulate the progress of each student and the class as a whole.
- Supports students in creating and articulating progress toward goals.
- Uses formative assessment strategies to adjust mid-lesson instruction.

- Provides no evidence of an understanding of maintaining student assessment records.
- Articulates a process for maintaining student assessment records.
- Confidently maintains student assessment records, though processes are inconsistent.
- Maintains student assessment records consistently and confidentially.
- Uses formative assessment strategies to adjust mid-lesson instruction.
**Standard 8: Professionalism.** The teacher candidate is a reflective practitioner who continually assesses the effects of choices and actions on others. The teacher candidate actively seeks out opportunities to grow professionally in order to improve learning for all students.

<table>
<thead>
<tr>
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<th>Description</th>
</tr>
</thead>
<tbody>
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</tr>
<tr>
<td>1</td>
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</tr>
<tr>
<td>2</td>
<td>Developing Candidate: The teacher candidate is able to articulate the necessary knowledge and demonstrates in performance with some success.</td>
</tr>
<tr>
<td>3</td>
<td>Skilled Candidate: The teacher candidate is able to articulate the necessary knowledge and effectively demonstrates in performance. <strong>Expected level of performance by the end of the student teaching semester.</strong></td>
</tr>
<tr>
<td>4</td>
<td>Exceeding Candidate: The teacher candidate adapts and develops the lesson according to the teaching environment/ student response (all descriptors in the skilled candidate (3) column must be met as well as at least one descriptor below):</td>
</tr>
</tbody>
</table>

- Provides no evidence of reflection on the lesson.
- Reflects on the lesson when prompted by the evaluator.
- Independently reflects on aspects of the lesson.
- Reflects on the effectiveness of a lesson based on student learning and engagement.
- Demonstrates commitment to the learning of the entire school, grade level, or data team, such as providing resources or activities, collaborating with colleagues on curriculum, etc.
- Actively participates in a professional organization to improve practice.
- Identifies areas of growth and seeks out opportunities to strengthen professional knowledge, e.g., webinars, books, professional development opportunities, professors, etc.

- Provides no evidence of acceptance of feedback provided by the evaluator.
- Accepts feedback but does not use feedback to adjust and improve practice.
- Accepts and uses feedback inconsistently to adjust and improve practice.
- Accepts and uses feedback consistently to adjust and improve practice.

- Provides no evidence of recognition of own weaknesses even when prompted.
- Acknowledges weaknesses when prompted, but does not improve professional conduct.
- Monitors and adjusts professional conduct when prompted.
- Monitors and adjusts professional conduct through selfassessment.

- Provides no acknowledgement of the importance of professional development.
- Acknowledges the importance of professional development, but does not attend.
- Attends approved professional development.
- Uses techniques or strategies introduced in approved professional development to improve student learning.
<table>
<thead>
<tr>
<th>0-The teacher candidate does not possess the necessary knowledge, therefore, the standard is not evident or is incorrect in performance.</th>
<th>1-Emerging Candidate: The teacher candidate is able to articulate the necessary knowledge, but does not demonstrate in performance.</th>
<th>2-Developing Candidate: The teacher candidate is able to articulate the necessary knowledge and demonstrates in performance with some success.</th>
<th>3-Skilled Candidate: The teacher candidate is able to articulate the necessary knowledge and effectively demonstrates in performance. Expected level of performance by the end of the student teaching semester.</th>
<th>4-Exceeding Candidate: The teacher candidate adapts and develops the lesson according to the teaching environment/ student response (all descriptors in the skilled candidate (3) column must be met as well as at least one descriptor below):</th>
</tr>
</thead>
<tbody>
<tr>
<td>● Provides no evidence of understanding the importance of professional collaboration with colleagues.</td>
<td>● Recognizes the importance of professional collaboration with colleagues.</td>
<td>● Participates in professional collaboration with colleagues.</td>
<td>● Prepares for and fully engages in professional collaboration with colleagues to enhance student learning.</td>
<td>● Volunteers to be a member of a school-wide committee.</td>
</tr>
<tr>
<td>● Provides no evidence of understanding the importance of building relationships.</td>
<td>● Recognizes the importance of building relationships with students, colleagues, and families.</td>
<td>● Builds and maintains appropriate relationships with a limited number of students, colleagues, and families.</td>
<td>● Builds, maintains, and seeks out positive, appropriate relationships with students, colleagues, and families to support student success.</td>
<td>● Collaborates with outside community members for the benefit of students.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>● Actively participates in school or district events to build a broader network of collaboration.</td>
</tr>
</tbody>
</table>
## Educator Improvement Plan

**Improvement Plan for:**

- **Name**
- **Date**
- **School**
- **Subject**
- **Academic Year**

**Identify Indicator:**

<table>
<thead>
<tr>
<th>Standard number and name</th>
<th>Quality Indicator number and name</th>
</tr>
</thead>
</table>

**Rationale:** Describe why improvement on this performance indicator is required

1. **IMPROVEMENT TARGET**
   - State specifically the improvement required based on the performance indicator referenced above.

2. **SPECIFIC STRATEGIES**
   - Create a goal statement addressing the IMPROVEMENT TARGET. This goal statement should include essential, measurable qualities.

3. **BENCHMARKS AND TIMELINES**
   - Describe the specific benchmarks and/or relevant timelines that will demonstrate growth or completion of the improvement target.

4. **MEASURES**
   - Describe the measures providing evidence that the improvement target has been accomplished or adequately addressed

---

**Initial Evaluation Signature** (teacher signature indicates knowledge of the report, not necessarily agreement)

**Signature of Teacher/Leader**

**Date**

**Signature of Evaluator**

**Date**
Educator Improvement Plan

Follow-up Observation and Meeting

Date: __________________________

NOTES ON PROGRESS

Using the timeline set during the Initial Evaluation, determine progress to date towards achieving each benchmark and accomplishing improvement targets.

Follow-up Meeting Signature (teacher signature indicates knowledge of the report, not necessarily agreement)

____________________________________             ___________________
Signature of Teacher Candidate                                          Date

____________________________________             ___________________
Signature of Teacher/Leader (CT)                                         Date

____________________________________             ___________________  ___________________
Signature of Evaluator (US)   Date
## Appendix F

<table>
<thead>
<tr>
<th>Name:________________</th>
<th>Rater:________________</th>
</tr>
</thead>
<tbody>
<tr>
<td>919___________________</td>
<td>Date:__________________</td>
</tr>
</tbody>
</table>

### ‘Look Fors’
- Not Demonstrating; or
- Not Progressing.
  - Rate as 1

### ‘Look Fors’
- Demonstrating; or Progressing Independently.
  - Rate as 2

### Standard 1: Commitment to Positive Environment and Growth-Oriented Interactions

**Indicators:** Demonstrates an inclination to seek learning from any situation and to encourage others to do the same.

<table>
<thead>
<tr>
<th>'Look Fors'</th>
<th>'Look Fors'</th>
</tr>
</thead>
<tbody>
<tr>
<td>Displays little confidence in one's own ability to complete tasks. Frequently demonstrates a failure-oriented attitude.</td>
<td>Demonstrates confidence in one’s own ability to be successful as a teacher.</td>
</tr>
<tr>
<td>Shifts the morale of teams with whom they work to the negative.</td>
<td>Improves the morale of the team with whom they work.</td>
</tr>
<tr>
<td>Attempts to shift the discussion of teams with whom they work away from the task at hand.</td>
<td></td>
</tr>
<tr>
<td>Attempts to dominate or control conversations with team members.</td>
<td></td>
</tr>
<tr>
<td>Does not identify personal or professional goals.</td>
<td>Identifies personal and professional goals and checks progress toward goals and adjusts behaviors to meet goals.</td>
</tr>
<tr>
<td>Believes there is only one way to learn and complete a task.</td>
<td>Envisions and advocates for opportunities for others to make their own choices in paths for learning and</td>
</tr>
</tbody>
</table>
| **Standard 2: Responsibility** | **Indicators:** Demonstrates reliability in attendance, promptness, notification of emergencies, reliability when making commitments. | **Exhibits a pattern of absence and/or tardiness. Fails to complete missed work.**
Gives no reason for missing class/field experiences. Actions disrupts class/field experiences by arriving late. Disengaged. | **Consistently attends class/field experiences and is on time.**
Absences are legitimate and properly excused. Flexible. |
|---|---|---|---|
| **Standard 3: Preparation** | **Indicators:** Work is completed with attention to detail, thoughtful analysis, and submitted on time. | **Work completed with little attention to quality.**
Assignments are late or missing.
Comes unprepared to class and/or field experiences (no text or class material, hasn’t read, etc.).
Views work as an assignment and not as professional growth. | **Work is timely and completed with attention to detail, is sequential, and is logical.**
Shows evidence of thoughtful analysis of the assignment. Work shows that adequate time and planning were allocated. |
| **Standard 4: Collaboration** | **Indicators:** Works effectively with professional colleagues and others | **Consistently chooses to not participate in collaborative activities.** | **Considers diverse styles of collaboration.**
Recognizes personal strengths and contributes positively to the collaboration in the style most comfortable to the student.**
Recognizes and promotes diversity of individuals within the group.**
Provides input to the collaboration. |
<table>
<thead>
<tr>
<th>Standard 5: Commitment to Self-Reflection</th>
<th>Struggles to recognize growth areas or strengths.</th>
<th>Regularly engages in learning through self-reflection by asking self and others what they can do to improve and utilizes feedback to make adjustments to professional practices and dispositions.</th>
</tr>
</thead>
<tbody>
<tr>
<td><em>Indicators: Reflects on and evaluates own experiences and work, is willing and able to recognize and responds to suggestions for growth and improvement.</em></td>
<td>Blames external forces for performance. Limits reflection to only right or wrong.</td>
<td>Poses reflective questions related to multiple perspectives and viewpoints. Takes initiative in seeking resources for continued growth related to professional knowledge, instruction, and dispositions.</td>
</tr>
</tbody>
</table>

| Standard 6: Professionalism Indicator 1: Oral Communication | Consistently demonstrates poor oral communication skills. Significant errors in grammar, usage, word choice, and oral presentation skills not related to the acquisition of a second language. | Oral communication skills are appropriate to the professional setting, e.g. grammar, usage, word choice, and oral presentation skills. |

| Standard 6: Professionalism Indicator 2: Written Communication | Consistently demonstrates poor written communication skills. Significant errors in grammar, usage, punctuation, capitalization and spelling not related to acquisition of a second language. | Written communication skills are appropriate to the professional setting, e.g. grammar, usage, punctuation, capitalization, and spelling. |

<p>| Standard 6: Professionalism Indicator 3: Professional Ethics | Lacks confidentiality, familiarity with professional codes of conduct, and uses spoken, written, and online forms of communication in ways that lack professionalism. | Displays familiarity with professional ethics and codes of conduct for the professional field, and acts accordingly in spoken, written, and online forms of communication. |</p>
<table>
<thead>
<tr>
<th>Standard 6: Professionalism</th>
<th>Appearance is frequently displayed in a manner inconsistent with the expectations outlined in the confidentiality and dress agreement.</th>
<th>Appearance projects an image consistent with professional expectations.</th>
</tr>
</thead>
</table>

Adapted from References: Niagara Disposition  
University of Northern Michigan Dispositions Document  
Winona State University Dispositions Document