



**Northwest Missouri State University**  
**Board of Regents**  
**Work Session Minutes**  
**August 3, 2023**  
**Approved September 7, 2023**

The Northwest Missouri State University Board of Regents held a Work Session at 9:00 a.m. on August 3, 2023, in the J.W. Jones Student Union Ballroom pursuant to public notice given July 28, 2023.

The following members of the Board were present: Shanda Durbin, Jason Klindt (joined at 9:28 am), John Moore, Roxanna Swaney and Mel Tjeerdsma. Also present were: President Dr. Lance Tatum, Vice President of Student Affairs Dr. Matt Baker, Vice President of Culture Dr. Clarence Green, Provost Dr. Jamie Hooyman, Vice President of Advancement Mitzi Marchant, Athletics Director Andy Peterson, Assistant Vice President of Finance Mary Collins, Assistant Vice President of Facility Services Dan Haslag, Assistant Vice President of Institutional Research and Effectiveness, Dr. Egon Heidendal, Foundation Board representative Pat Pijanowski, Faculty Senate representatives and Staff Council representatives.

**OPEN SESSION**

A quorum being present, Regent Swaney called the meeting to order at 9:01 a.m. and roll call was taken.

Ms. Collins and Mr. Haslag presented the energy infrastructure modernization study overview of the central plant and critical utilities.

Dr. Heidendal presented proposed updates to university goals, key performance indicators, and the Board of Regents dashboard.

The meeting recessed at 9:56 a.m.

The meeting resumed at 10:09 a.m.

Dr. Hooyman presented updates to the Academic Plan.

Regent Tjeerdsma moved to adjourn the work session and Regent Klindt seconded.

A roll call vote was taken:

Regent Durbin voted yea.  
Regent Klindt voted yea.  
Regent Moore voted yea.  
Regent Tjeerdsma voted yea.  
Regent Swaney voted yea.

The motion carried.

The Work Session adjourned at 11:24 a.m.

Respectfully submitted,

Diane Hargrave

Secretary to the Board of Regents